## Alternative or "in Lieu of" Service Description <u>Template</u>

### 1. Service Name and Description: Case Support - Special Circumstances

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Procedure Code: T1016-CR

License: N/A

**Description:** The service includes activities with and/or on behalf of a member of with Mental Health (MH), Intellectual/ Development disabilities (IDD) and Substance Use Disorder (SUD) diagnosis.

### Case Support interventions will include but are not limited to:

Case support activities are performed by an individual employed by a provider agency for members that do not have other services in place that can provide this type of clinical support or have had services temporarily suspended due to extenuating circumstance such as a pandemic. The service is designed to meet some of the broad healthcare, educational, vocational, residential, financial, social and other non-treatment needs of the member but will not duplicate services coverable under IDEA, the Rehabilitation Act, or other formalized supports. The service includes the arrangement, linkage or integration of multiple service and providers involved in the member's care. This includes making referrals to enhanced service providers and following up to ensure services are initiated. This can also include provision of supportive contacts, skill reinforcement, skill development through telephonic or other technology means. These services may be needed when individuals are not able to attend to receive their typical site-based services, or face-to-face services when these services are not able to be provided due to the pandemic. They are performed by an individual employed by a provider agency for members that do not have other services in place that can provide this type of support or have had services temporarily suspended due to extenuating services. The service is designed to meet some of the broad healthcare needs, educational, vocational, residential, financial, social and other non-treatment needs of the member and prevent decompensation or a need for higher levels of care.

Interventions include strategies and actions for the purposes of coordinating treatment and assisting the member in connection to community supports. These are typically associated with members receiving services through the walk-in clinic or advanced access provider. They may also be provided as a follow up after acute crisis episode when enhanced services are not

clinically indicated but some time limited periodic support is needed to ensure successful stabilization after these treatment episodes. These also may be needed when individuals are not able to attend their typical site-based services, or when other enhanced services are not able to be provided due to extenuating circumstances. These services are not intended to be provided on the same service date of enhanced services, or during an authorization period where enhanced services are fully being provided (even if able to be done so through alternative means such as tele-health where allowed). However, in some cases where the full requirements of an enhanced service cannot be met – such as Psychosocial Rehabilitation which is provide at a facility in a group setting, Intensive In-Home which requires a two hour daily minimum, or Substance Abuse Intensive Outpatient which requires a minimum of three hours and group setting – this service provides an alternative to ensure service continuity for members receiving these services until the most appropriate services can be delivered as is typical or are fully able to be provided through alternative means such as tele-health.

The following strategies and actions may occur in addition to the above treatment intervention. Note that this is not an all-inclusive list, but includes some typical activities.

- 1. Activate referrals and connections to other providers
- 2. Initiate bed finding/placement activities
- 3. Assist in connection to housing resources
- 4. Monitor member's safety, medical and psychiatric status (beyond time spent in the clinical activities billed separately)
- 5. Assist with access to e food, hydration, and comfort items for those members where this is needed to stabilize
- Peer Support Specialist services to educate on WRAP plans, Advanced Directives, etc. (time limited while at the clinic, may also link member to Peer Support Services for ongoing support)
- 7. Provide community resource information
- 8. Assist in benefit coordination, inclusive of assisting member to complete paperwork to apply for needed benefits
- 9. Assist in applying for patient assistance programs for medication or
- 10. Assist in coordination with physical health providers including linkage and referral to these providers
- 11. Identify natural supports and creative ways to maintain support system during special circumstances, which result in isolation
- 12. Monitor as needed based on first evaluations where transfer to more intensive services is needed and is being coordinated
- 13. Provide additional coaching and support to family members that are caring for the member to assist them in being able to manage their needs

Population	Age Ranges	<b>Projected Numbers</b>	Characteristics	
Children and	3+	Unable to give a	The member is eligible for this	
adolescents,		valid estimate due to	service when:	
and Adults		the uncertainties of		
with MH,		the pandemic	A. There is a DSM-5 (or	
SUD, and IDD			subsequent editions) diagnosis	
or any			present, or the person has a	
combination			condition that may be defined	
of the above			as a developmental disability as	
			defined in GS 122C-3 (12a).	
			AND	
			B. Level of Care Criteria,	
			LOCUS/CALOCUS, ASAM, or	
			SNAP/SIS deemed eligible for	
			services based on a	
			documented developmental	
			delay or disability.	
			AND	
			C. The member is experiencing	
			difficulties in at least one of the	
			following areas and there are	
			no existing services that are	
			able to meet their needs:	
			1. Has financial concerns,	
			but is unsure what	
			resources may be	
			available and needs	
			assistance in	
			accessing/identifying.	
			2. Has unmet, identified,	
			needs from multiple	
			agencies inclusive of,	
			but not limited to, Social Services,	
			,	
			Department of Justice, school system, health	
			care system. 3. Needs advocacy and	
			service coordination to	
			service coordination to	

# 2. Information About Population to be Served:

	direct service provisions from multiple agencies.

### 3. Treatment Program Philosophy, Goals and Objectives:

The program is expected to help maintain members in the community and reduce the need for crisis intervention or higher-level care. The service is expected to be delivered in a flexible manner to be meet the identified needs of the members. Objectives for each member will be individualized but may include maintenance activities when they are not able to participate in their typical facility-based programs, linkage to appropriate services, providing supports to maintain in the community and prevent avoidable crisis events. While the objective is to connect the member to treatment services where this is necessary, in circumstances where those treatment services are not available due to the pandemic the goal is to provide individualized supports to the member to ensure behavioral stability and assess any social determinant of health needs and link members to supports that can help address these such as food, medication, technology for communication.

#### 4. Expected Outcomes:

- a. Decrease in the frequency/ need for crisis intervention (use of ED, Mobile Crisis, and Facility Based Crisis)
- b. Connection to supports that are able to assist in meeting the identified needs which may be beyond the MH/IDD/SUD treatment system such as food, shelter, supplies
- c. Maintenance of skills that have been developed through more intensive treatment programs.
- d. Connection to benefits such as Social Security disability, Unemployment, emergency resources available due to pandemic or other necessary resources

# 5. Staffing Qualifications, Credentialing Process, and Levels of Supervision Administrative and Clinical) Required:

### Training:

Staff will have the same training as the service this is being utilized in lieu of, allowing for any flexibility that is given for training modifications through Federal or State guidance resulting from the pandemic. Staff will still be required to provide only those services within the scope of their training. For example, a paraprofessional or Peer Support Specialist would not provide therapy interventions.

### Supervision:

Supervision should be provided at the intensity required based on the level of staff providing the treatment and intervention, following the providers established policies for supervision of staff, and staff written supervision plans where these are required. Supervision can be provided

virtually via phone or two-way audio/video as necessary to ensure that staff requiring supervision have access to this to most effectively support the members receiving Case Support services.

- 6. Unit of Service: 1 unit = 15 minutes
- **7.** Anticipated Units of Service per Person: 36 to 240 units per person this is a broad estimate as it is currently unknown as to the length of time members will not have access to the typical service array due to the pandemic
- 8. Targeted Length of Service: 2 to 3 months- this is an estimate based on current available information, but may require to be extended longer based on the pandemic and length of time before programs can resume normal service operations.
- 9. Describe why this service is needed and is different than any State Plan or alternative service already defined. If implemented in other states, describe successful outcomes.

Cardinal Innovations' members are in need services that can replace those facility based or face to face services that are unable to be delivered due to special circumstances such as a pandemic. This service was developed to be extremely flexible so that individualized support can be provided to members through a variety of methods, to best support them. This is not designed to replace clinical services that can continue to be provided via alternative means such as tele-health, but to provide an additional layer of support to members receiving those services, particularly when it may be difficult for members to be able to be active in the community and may need to be homebound do to the special circumstances being experienced.

**10.** Cost-Benefit Analysis: Document the cost-effectiveness of this alternative service versus the State Plan services available.

Service	Procedure	Unit Definition	Units of Service	Cost of
	Code			Service
Day Treatment	H2022	1 unit per hour	30 units week	\$4071.24
			per member	(per month)
Peer Support	H0038	1 unit per 15	Estimate 90	\$1080 (per
		min.	units per month	month
			(as utilization	
			varies)	
ICF-IID	100	1 unit per day	30 units per day	\$13,172.40
				(per month)

Cost Neutrality/Cost Effectiveness Comparison

SAIOP	H0015	1 unit per diem	3 units per week	\$1697.12
				(per month)

While the utilization is difficult to predict given the special circumstances it is anticipated that it while be utilized as a less intensity than the services it will be a temporary replacement for. The goal is to continue to have a method of connection/support to members that will reduce avoidable inpatient and Emergency room visits which will also assist in maintaining cost-effectiveness and allowing for providers to continue to operate their businesses.

Average expected utilization- 20 units per week \* \$15 \* 4.3 weeks per month = \$1290

Therapy + Case Support (ex. For	90837- Ind. Therapy	1 unit per event (therapy)	1 unit per week	Therapy- \$74.57*4
in-lieu of SAIOP)	F /	15 min. unit (case support)	20 units per week	sessions + 1290 =\$1588.28
				(average
				estimate frequency/type
				of session would
				be
				individualized)

### Cost Effectiveness Summary:

These services will be utilized to ensure members still are connected to care and to allow providers flexibility and creativity when they cannot delivery their typical office/facility-based services or face to face services in the community. Without some additional supports in places for these members it is anticipated that more ED or crisis episode will occur. Especially during a pandemic or other special circumstance it is important to minimize unavoidable crisis events as much as possible.

Description of Process for Reporting Encounter Data (include record type, codes to be used, etc.):

Providers will submit 1 unit per 15-minute unit, under the code of T1016-CR. Post-services reviews will be connected as necessary, and frequency of utilization monitoring to identify any patterns of over utilization.

Providers will maintain a minimum standard of a service note/service grid for IDD for each contact, service event, or intervention.

### **Description of Monitoring Activities:**

The LME/MCO will review claims monthly to monitor patterns and trends in utilization of this service.

The LME/MCO will monitor service utilization through prior authorizations, utilization management, and utilization reviews.

### **Documentation Requirements**

A full service note/service grid for IDD providers, for each contact or intervention (such as individual session, case management, crisis response) for each date of service, written and signed by the person(s) who provided the service will contain the following information: recipients name, service record number, Medicaid identification number if applicable, service provided, date of service, place of service, type of contact (face to face, telephone call, collateral), purpose of contact, providers interventions, time spent providing interventions, description of effectiveness of intervention, and signature and credentials of the staff member(s) providing the service.

Beginning at the time of admission, all interventions/activities regarding discharge planning and transition with member, family/caregiver, and team will be documented.

A documented discharge plan shall be discussed with the individual and included in the service record.

Records should support the intensity of contacts needed, and the appropriateness of treatment delivery method. Ex. If all contact is done via phone, are there limitations to tele-health service provision, etc.