

NC Department of Health and Human Services
NC Medicaid

Recipient Eligibility
Determination Audit (REDA)

Office of Compliance and Program Integrity

December 2019

Vision

- Ensure benefits are provided only to those individuals eligible for Medicaid and NC Health Choice benefits
- Identify and eliminate ineligible individuals from receiving Medicaid and NC Health

VISION-

Choice benefits

Recipient Eligibility Determination Audit

Background - Session Law 2017-57

Medicaid Accuracy Standards

Strategic Planning

County Audit Process

Auditors and Audit Preparation

Case Findings

Rebuttal Process

Corrections Process

Reporting Process

Recoupment Methodology

Joint Accuracy Improvement Plan

Responsibilities & Review Process

Let's Talk Internal Controls

Background Performance Audit 2017

- Office of the State Auditor (OSA) conducted a Medicaid eligibility determination in 10 selected counties
- Report noted eligibility determinations were not consistently performed and error rates were significant in some counties
- Findings enacted NC Session Law 2017-57 Section 11H.22., Audit of County Medicaid Determinations:
 - Develop accuracy and quality assurance standards
 - Develop an audit plan to review and evaluate the counties' performance in relation to the standards

Session Law 2017-57 Components

"§ 108A-70.46	Audit of County Medicaid Determinations
"§ 108A-70.47	Medicaid Eligibility Determination Processing Accuracy Standards
"§ 108A-70.48	Quality Assurance
"§ 108A-70.49	Corrective Action
"§ 108A-70.50	Temporary Assumption of Medicaid Eligibility Administration
"§ 108A-70.51	Reporting

Medicaid Accuracy Standards

- Eligible applicants are approved 96.8% of the time
- Eligible applicants are not denied, withdrawn or terminated 96.8% of the time
- The eligibility determination process is free of technical errors, that do not change the outcome of the eligibility determination, 90% of the time

Accuracy Rate Approach

- Number of cases cited in error divided by the number of cases reviewed (per accuracy standard)
- Monthly stats provided to allow county to conduct policy training for improvement over the annual audit reporting cycle
- Annual accuracy rate provided at the completion of the REDA audit

Best Practices

Unit Meetings with Policy Training

Flash Cards on Error Prone Areas

Silo Work Groups

Learning
Gateway
Policy Training

Peer-to-Peer Reviews Prepare
Questions
prior to
OST Visits

Strategic Plan Development

- Developed and tested audit workbook and reporting process
- Results shared with Medicaid Eligibility Services (MES) and Operational Support Team (OST) for input
- OCPI/QA conducted a Quality Assurance Training for County DSS staff (August 2018)
- Collaborations:
 - ➤ County DSS Director's Association
 - > Economics Program Committee
 - NC FAST (access, training and document management)
 - Operational Support Team
 - ➤ Medicaid Eligibility Services

County Audit Process

Sample Methodology Options Considered:

- 1. Pull one sample annually for accuracy rate percentage
- 2. Pull quarterly sample for accuracy rate percentage
- 3. Pull monthly sample for accuracy rate percentage

Option 3 selected

Monthly sample will provide the County DSS proactive opportunity to improve their annual accuracy rate

County Audit Process – Cont'd

- NC FAST generates a random sample of cases monthly
- Twenty cases (10 active & 10 negative) consisting of:
 - Combination MAGI/Non-MAGI
 - Application Approvals
 - Denials/Withdrawals
 - Redeterminations
 - Terminations

County Audit Process - Cont'd

- List of cases will be provided to County DSS Director and identified staff
- Upon receiving the list of cases, Counties have 5 workdays to upload to NC FAST all verification and/or documentation used in the eligibility determination process

IMPORTANT: Counties must ensure <u>ALL</u> verification and/or documentation is uploaded to NC FAST within the initial 5 workday time period

County Audit Process - Cont'd

Per Centers for Medicare & Medicaid Services (CMS) directive, no actions should be taken on cases selected for testing prior to case review

- The County DSS should not take any action, on cases selected for the audit, until the DMA-7002CA is provided with audit findings
- Reporting Process for Errors Cited
 - Counties will be given 5 workdays to refute error findings
 - State will make final decision on error findings cited
 - Counties will have <u>20</u> calendar days to provide verification of case correction

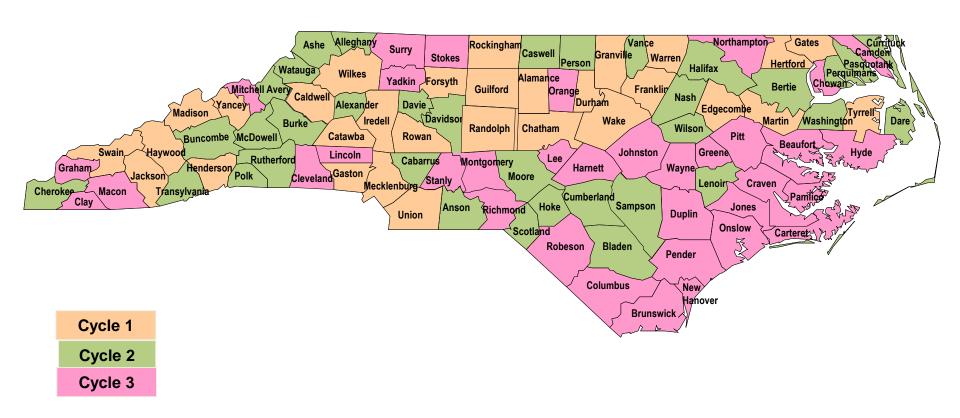
County Audit Process - Cont'd

A total of 200 cases for each County DSS 20,000 cases reviewed over 3 year audit plan

Cycle 1	Cycle 2	Cycle 3	
Calendar Year 2019	Calendar Year 2020	Calendar Year 2021	
30 Counties	35 Counties	35 Counties	

County Prioritization Criteria

Prior Single Audit Compliance results SFYs 2016 & 2017



CYCLE 1 2019 Calendar Year								
Alamance	Caldwell	Catawba	Chatham	Durham				
Edgecombe	Forsyth	Franklin	Gaston	Gates				
Granville	Guilford	Haywood	Henderson	Hertford				
Iredell	Jackson	Madison	Martin	Mecklenburg				
Randolph	Rockingham	Rowan	Swain	Tyrrell				
Union	Wake	Warren	Wilkes	Yancey				

CYCLE 2 2020 Calendar Year								
Alexander Alleghany Anson Ashe Avery								
Bertie	Bladen	Buncombe	Burke	Cabarrus				
Caswell	Cherokee	Cumberland	Currituck	Dare				
Davidson	Davie	Halifax	Hoke	Lenoir				
McDowell	Moore	Nash	Pasquotank	Perquimans				
Person	Polk	Rutherford	Sampson	Scotland				
Transylvania	Vance	Washington	Watauga	Wilson				

CYCLE 3 2021 Calendar Year								
Beaufort Brunswick Camden Carteret Chowan								
Clay Cleveland Columbus Craven Duplin								
Graham Greene Harnett Hyde Johnston								
Jones	Lee	Lincoln	Macon	Mitchell				
Montgomery	New Hanover	Northampton	Onslow	Orange				
Pamlico	Pender	Pitt	Richmond	Robeson				
Stanly	Stokes	Surry	Wayne	Yadkin				

QUESTIONS



Auditors and Audit Preparation

- Auditors
 - OCPI's Quality Assurance Analysts (QAA)
 - Auditors consisting of temporary staff who are retired and former employees of The State of NC and County DSS
- All QAA and auditors have access to NC FAST and various other eligibility systems
- All QAA and auditors possess an extensive knowledge of NC FAST, Medicaid policy & Eligibility monitoring

Auditors and Audit Preparation – Cont'd Audit Tools

- Reporting documents prepared by auditors
 - DMA-7002CA (Case Findings Report)
 - DMA-7001CA (County Department Error Response)
 - DMA-7005CA (Case Correction Verification)
- During the audit process, OCPI/QA staff conducts monthly random quality checks on the auditor's accuracy

Case Findings Correct Case

- DMA-7002CA Case Findings Report
 - Auditor sends DMA-7002CA to County DSS, OCPI/QA Staff and OST
 - No further action required on the case

Case Findings Error Case

- DMA-7002CA Case Findings Report, DMA-7001CA County Department Error Response & DMA-7005CA Case Correction Verification
 - Auditor sends DMA-7002CA, DMA-7001CA & DMA-7005CA to County DSS, OCPI/QA Staff and OST
 - County DSS has 5 workdays to respond to the auditor with a concurrence or rebuttal using the DMA-7001CA

Case Findings Reporting Documents Reminders

- Reporting documents will be provided, through secure/ encrypted email, to designated County Staff for each case audited
 - DMA-7002CA for each Correct Case
 - DMA-7002CA, DMA-7001CA, and DMA-7005CA for each case cited in error
 - The County should ensure that all reporting documents are maintained for future reference
 - Once the DMA-7002CA Case Findings Report has been provided by the auditor, the County should <u>immediately</u> initiate corrections for cases cited in error
 - The County should ensure case corrections are complete, adequate, and timely

Rebuttal Process Rebuttal Not Requested

- County DSS returns DMA-7001CA within 5 workdays to concur with the error finding
 - The County DSS immediately initiates case corrections
 - The County DSS has 20 calendar days or less to provide verification of case correction to the auditor

NOTE: Delays in making case corrections may result in a possible increase of county responsible overpayment amounts. Immediate action is crucial in reducing additional months of ineligibility and/or erroneous claims/overpayments for cases where eligibility was incorrectly determined

Rebuttal Process Rebuttal Requested – Error Stands

- County DSS returns DMA-7001CA to the Auditor within 5 workdays to refute the error finding
- Auditor sends the DMA-7001CA rebuttal request to the QA Manager/Lead Analyst to review and render a final decision
- If the error finding stands, the DMA-7001CA is updated by the QA Manager/Lead Analyst and returned to the auditor
- Auditor sends the DMA-7001CA rebuttal response & original DMA-7005CA to the County DSS, OCPI/QA Staff, and OST
- The County has 20 calendar days <u>or less</u> to provide verification of case correction to the auditor

NOTE: Delays in making case corrections may result in a possible increase of county responsible overpayment amounts. Immediate action is crucial in reducing additional months of ineligibility and/or erroneous claims/overpayments for cases where eligibility was incorrectly determined

Rebuttal Process Rebuttal Requested – Error Overturned

- County DSS returns DMA-7001CA within 5 workdays to refute the error finding
- Auditor sends the DMA-7001CA rebuttal request to the QA Manager/Lead Analyst to review and render a final decision
- If the error finding is overturned, the DMA-7001CA is updated by the QA Manager/Lead Analyst and returned to the auditor
- Auditor sends a revised DMA-7002CA with the DMA-7001CA rebuttal response to the County DSS, OCPI/QA Staff, and OST

Corrections Process

- The County DSS should not take any action, on cases selected for the audit, until the DMA-7002CA is provided with audit findings – Per CMS directive, no actions should be taken on cases selected for testing prior to case review
- Upon notification of audit findings on the DMA-7002CA, the County should immediately initiate case corrections for error(s) cited
- If the County submits an error rebuttal request, the County should immediately initiate case corrections for any other error(s) cited on the case
- Counties are allowed no more than 20 calendar days, from the date of the initial DMA-7002CA Case Findings Report, to submit the DMA-7005CA Case Correction Verification to the auditor
- Delays in completing case corrections may result in an increase of county responsible overpayments

Corrections Process – Cont'd Case Correction Example

Active Case – Sample Month 4/2019 audited in 5/2019

Application Approval on 4/23/2019 → MAF/C effective 4/1/2019 – 3/31/2020

- Auditor finds a/b is totally ineligible for all programs
- DMA-7002CA, DMA-7001CA & DMA-7005CA are emailed to the County on 5/13/2019
- County did not initiate corrections immediately and started correction process on 5/31/2019 (within 20 calendar days)
- County proposed termination of MAF/C effective 6/30/2019
- If County initiated corrections immediately on 5/13/2019, erroneous MAF/C benefits could have terminated effective 5/31/2019, rather than 6/30/2019

Month	Applicant/ Beneficiary	MID	County	County Action & Date of Action	Approved Program	Date Findings Sent to County DSS	Ineligible Period Start Date (DOS Start Date)	Ineligible Period End Date (DOS End Date)	Recoupment Amount
04/19	John Doe	000000000R	County	Ongoing Approval 04/23/19	MAF/C (ineligible)	05/13/19	04/01/19	06/30/19	\$1,522.13

If corrections had been initiated immediately on 05/13/19 with case terminated effective 05/31/19, overpayment considerations & computation would have been as follows:

04/19	John Doe	000000000R	County	Ongoing Approval 04/23/19	MAF/C (ineligible)	05/13/19	04/01/19	05/31/19	\$75.03
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County Overpayment Amount would have been \$75.03, rather than \$1,522.13, had the erroneous eligibility been immediately addressed & corrected, with benefits terminating effective 05/31/19. The additional month of ineligibility allowed a medical claim on 06/02/19, adding an additional \$1,447.10 to the County's Overpayment Amount.

Reporting Process

- Auditor will provide monthly status on the county's accuracy and quality standards
- Auditors will conduct monthly consultation calls to discuss accuracy standards – Counties may opt to attend consultation calls on a quarterly basis
- At the completion of each quarter, the county will be provided their quarterly accuracy rate
- At the completion of the 10 month audit process, the county will be provided their annual accuracy rate
- The Department will submit an annual report to the Joint Legislative Oversight Committee on Medicaid and NC Health Choice detailing the county's performance under the Audit of County Medicaid Determinations

QUESTIONS



Recoupment Methodology County Overpayment Calculation

The state will conduct a review of state expenditures paid for the month of initial determined eligibility through the month of case correction/termination to calculate the overpayment

County Overpayment Calculation – Cont'd

Application Example

When Sample Month falls within the certification period for the action under review

- 1/7/2019 application date
- Approved on 2/21/2019 for an Authorization Period of 1/1/2019 -12/31/2019
- Case is pulled in 3/2019 for sample month 2/2019, beneficiary determined not eligible
- Payment Review Month starts with 1/2019 (month of application)
- All state expenditures pulled for Dates of Service from 1/2019 through the month of case correction are subject to county overpayment recoupment

County Overpayment Calculation – Cont'd

Redetermination Example

When Sample Month does not fall within the certification period for the action under review – future eligibility being determined

- 2/21/2019 for an ex parte redetermination
- Approved on 2/21/2019 for an Authorization Period of 4/1/2019 -3/31/2020
- Case is pulled in 3/2019 for sample month 2/2019, beneficiary not eligible for new authorization period
- Payment Review Month starts with 4/2019 (month of new authorization)
- All state expenditures pulled for Dates of Service from 4/2019 through the month of case correction are subject to county overpayment recoupment

QUESTIONS



Joint Accuracy Improvement Plan (AIP)

- If a County DSS annual audit results do not meet the accuracy standards, an AIP will be implemented
- Key Stakeholders for developing the AIP
 - County DSS (Director and Identified Staff)
 - NC Medicaid Office of Compliance & Program Integrity
 - NC Medicaid Operational Support Team
 - NC Medicaid Eligibility Services

Responsibilities & Review Process Quality Assurance Team

- Conduct Medicaid eligibility determination reviews, in accordance with SL 2017-57 guidelines
- Communicate with the County DSS liaison identified by the county
- Provide monthly audit findings to the County DSS
- Share all audit communications with County DSS, OCPI/QA Staff & OST within required timeframes

Responsibilities & Review Process Quality Assurance Team – Cont'd

- QA Manager/Lead Analyst review rebuttal requests
- Report findings to OST/MES
- Joint State/Local Agency Accuracy Improvement Plan (QA, OST, MES, and County DSS)
- Conduct a monthly review of auditor's accuracy and adherence to audit processes

Responsibilities & Review Process County DSS

- Identify a county liaison for audit questions and resolutions
- Ensure all case documentation and verification is available in NC FAST (within initial 5 workday time period)
- Make case corrections, as stipulated in the audit finding results documents (DMA-7001CA, DMA-7002CA & DMA-7005CA), within 20 calendar days or less
- Take proactive opportunities to improve annual accuracy rate

QUESTIONS



Let's Talk Internal Controls



Achieves Effective & Efficient Operations



Adherence to **Procedures**

Why are Internal **Controls Important?**

Minimizes & **Controls Risks**



Promotes Accountability

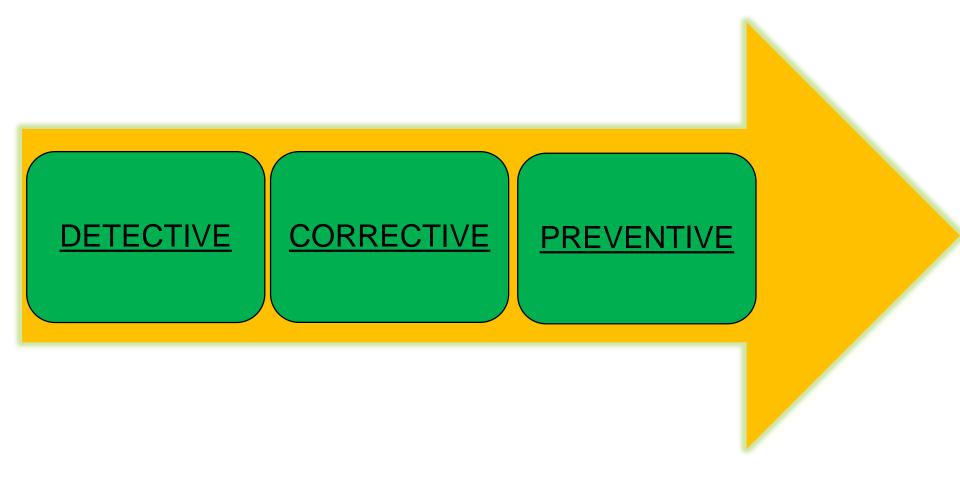


Safeguards Assets



Identifies Defects

Internal Control Design Purpose



DETECT

Quality Assurance

2nd Party Reviews Peer to Peer Reviews Targeted Reviews

CORRECT

Training & Development

Learning Gateway
Internal Training
Effective New Hire Training
Mentorship
Division Newsletter

Internal Control Guidance Detect, Correct & Prevent

PREVENT

Workflow Procedures

Internal Checklists
Calendar of Deadlines
Working Documents
Standards for Uploading Documents

OUTCOME

Favorable Results

Improvement in Quality & Quantity
Equitable Distribution of Work
Program & Individual Accountability
Employee Engagement/Feedback

REDA Cycle 1 Error Trends

Electronic Verification

MAGI Household Composition

Notices

Income Budgeting

Timeliness

Data Entry (NC FAST Job Aids)

QUESTIONS



<u>COMING SOON</u>

Today's Webinar, "Medicaid Recipient Eligibility

Determination Audit (REDA) Webinar" will be
posted to the NC Medicaid Division of Health
Benefits website at the following link

https://medicaid.ncdhhs.gov/training

Resource Links to Reference

Session Law 2017-57, Section 11H.22.(e):

SL 2017-57, Section 11H.22.(e) - Report on Support Improvement in the Accuracy of Medicaid Eligibility Determinations Audit of County Medicaid Determinations

Dear County Director Letter (DCDL), January 23, 2019: Audit of County Medicaid Eligibility Determinations https://medicaid.ncdhhs.gov/director-social-services-letters

Terminal Message November 21, 2019: Recipient Eligibility Determination Audit Webinar Schedule https://lists.ncmail.net/mailman/listinfo/dssterminalmessage

Coming Soon:

Medicaid Recipient Eligibility Determination Audit (REDA) Webinar https://medicaid.ncdhhs.gov/training

Future Questions

Do Not Hesitate to Reach Out

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